

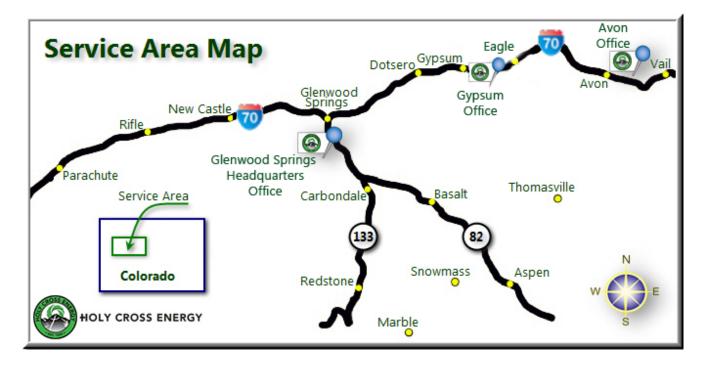
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Power System Transformation: A Distribution Perspective

Bryan Hannegan, Ph.D. President and CEO, Holy Cross Energy

About Holy Cross Energy



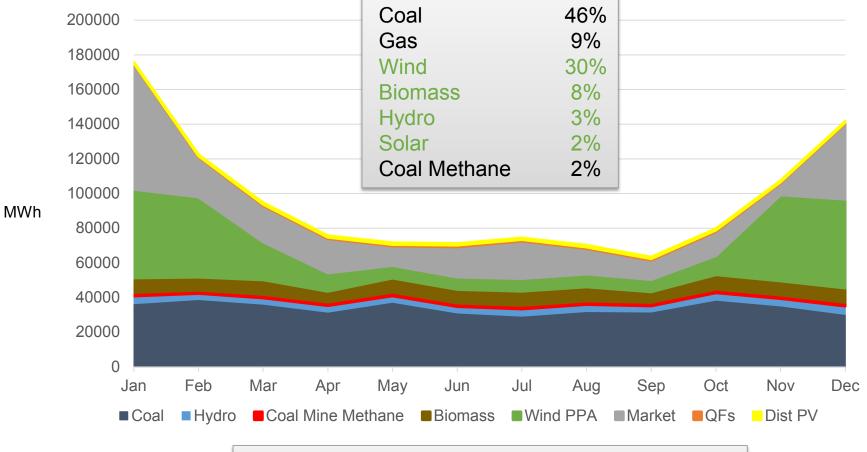


\$120 million revenue160 employees240 MW peak demand

60,000 meters 3,000 miles of distribution 120 miles of transmission

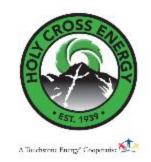
Our Power Supply Mix





>40% reduction in GHG emissions since 2012

But Our Members Want More!



More than half of the Holy Cross Energy electricity demand comes from customers that have committed to using 100% renewable energy by 2030:

Cities and Towns:

- Aspen
- Basalt
- Carbondale
- Eagle
- Minturn
- Snowmass Village
- Vail

County Governments:

- Eagle
- Pitkin

Large Employers:

- Aspen Skiing Company
- Vail Resorts



Our Industry is Changing ... Fast!

Several trends affecting the electric utility industry:

- Flat load growth
- Low natural gas prices
- Lower-cost renewables
- Expanding electricity markets
- Cheaper, better distributed resources
- Connected everything
- More consumer choices

Flat Load Growth

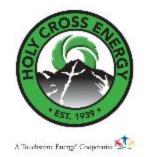
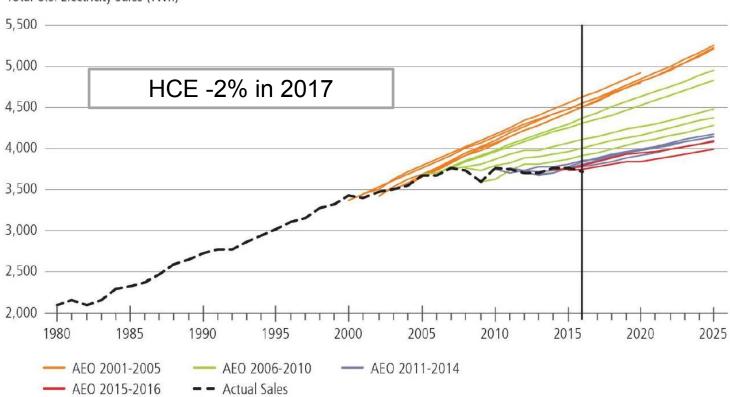


Figure 3.31. EIA Annual Electricity Sales 2000–2016 (terawatt-hours) and AEO Reference Case Electricity Sales Projections 2017–2030¹⁹¹

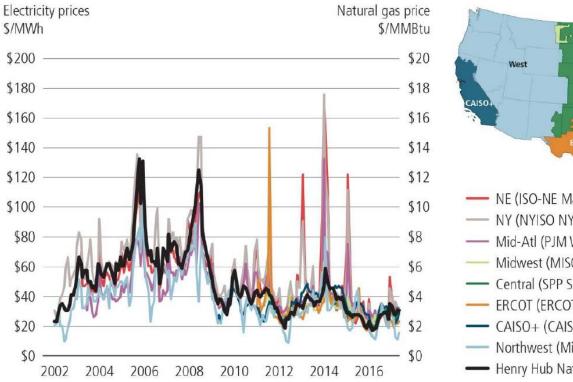


Total U.S. Electricity Sales (TWh)

Low Natural Gas Prices



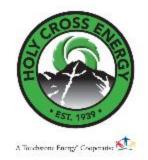
Figure 3.18. Wholesale Day-Ahead Electricity Prices vs. Henry Hub Natural Gas Price (Monthly Average)106





- Mid-Atl (PJM Western Hub)
- Midwest (MISO Indiana Hub)
- Central (SPP South Hub)
- ---- ERCOT (ERCOT North Hub)
- CAISO+ (CAISO SP15)
- Northwest (Mid-Columbia)
- Henry Hub Natural Gas Price

Lower-Cost Renewables

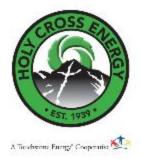


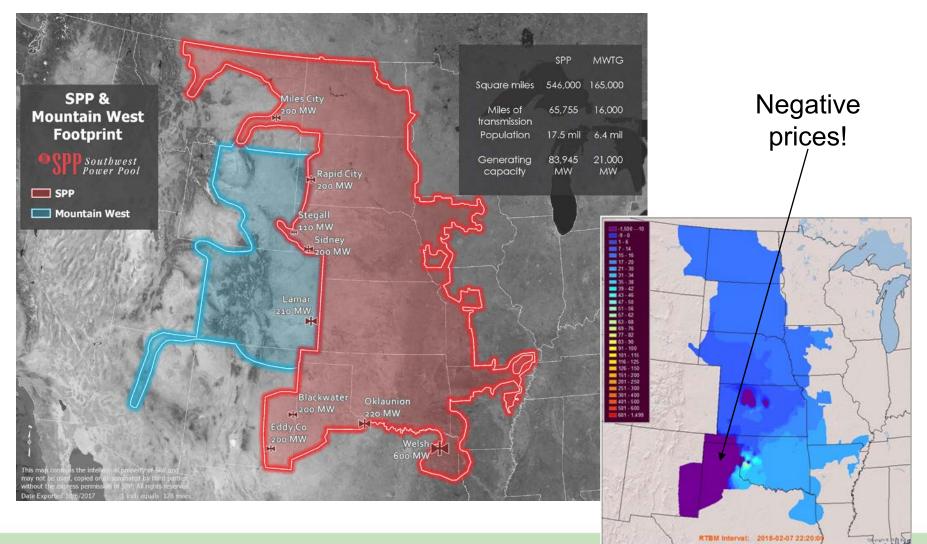
				Median Bid		
	# of		# of	Project	Price or	Pricing
Generation Technology	Bids	Bid MW	Projects	MW	Equivalent	Units
Combustion Turbine/IC Engines	29	6,365	19	4,436	\$ 5.08	\$/kW-mo
Combustion Turbine with Battery Storage	7	804	3	476	6.21	\$/kW-mo
Gas-Fired Combined Cycles	3	873	3	873		\$/kW-mo
Stand-alone Battery Storage	28	2,144	24	1,945	10.53	\$/kW-mo
Compressed Air Energy Storage	1	317	1	317		\$/kW-mo
Wind	96	41,915	42	16,949	\$ 19.30	\$/MWh
Wind and Solar	5	2,601	4	2,151	19.96	\$/MWh
Wind with Battery Storage	11	5,700	5	2,700	20.63	\$/MWh
Solar (PV)	148	28,382	78	14,085	30.96	\$/MWh
Wind and Solar and Battery Storage	7	4,048	7	4,048	30.41	\$/MWh
Solar (PV) with Battery Storage	79	14,980	57	10,098	38.30	\$/MWh
IC Engine with Solar	1	5	1	5		\$/MWh
Waste Heat	2	21	1	11		\$/MWh
Biomass	1	9	1	9		\$/MWh
Total	418	108,163	246	58,101		

RFP Responses by Technology

Source: PSCo 2017 All-Source RFP

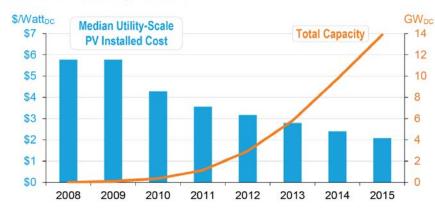
Expanding Electricity Markets



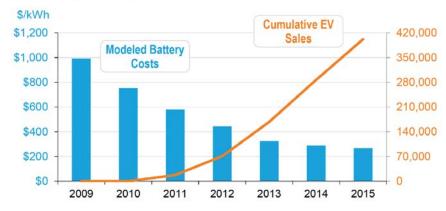


Cheaper, Better, Distributed Resources

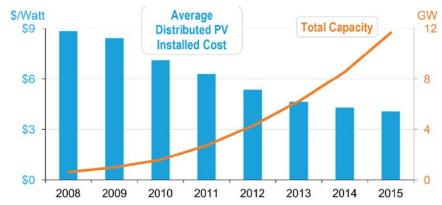
Solar PV: Utility-Scale



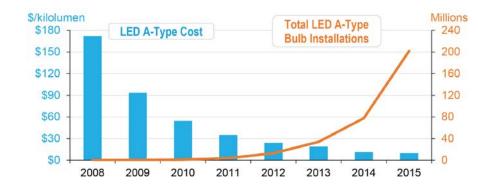
Electric Vehicles

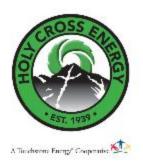


Solar PV: Distributed

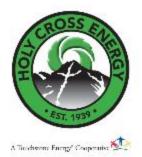


LEDs





Connected Everything





Solar PV

Solar PV energy may be self-consumed, delivered to the grid, or stored in a battery.

Smart AC AC unit can be configured to pre-cool the home with solar output, then allow the home \bigcirc temperature to "drift" up to a set maximum temperature before drawing from the grid.

water for later use

Battery

electrical battery for later use

Smart domestic water heater Water heater can be set to pre-heat water with solar output and store hot

12.45

Solar energy may be stored in an



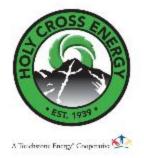
Electric vehicle

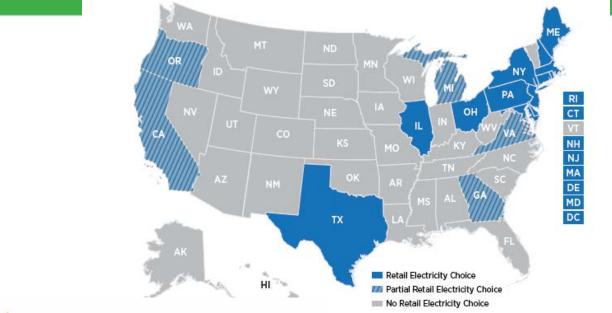
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Excess solar output can be delivered to an electric vehicle and used for transportation or stored for home use



More Consumer Choices







CCA buying and building electricity supply



UTILITY

delivering energy, maintaining lines, billing customers



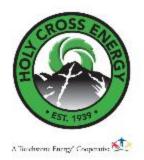
YOU benefitting from affordable rates, local control,

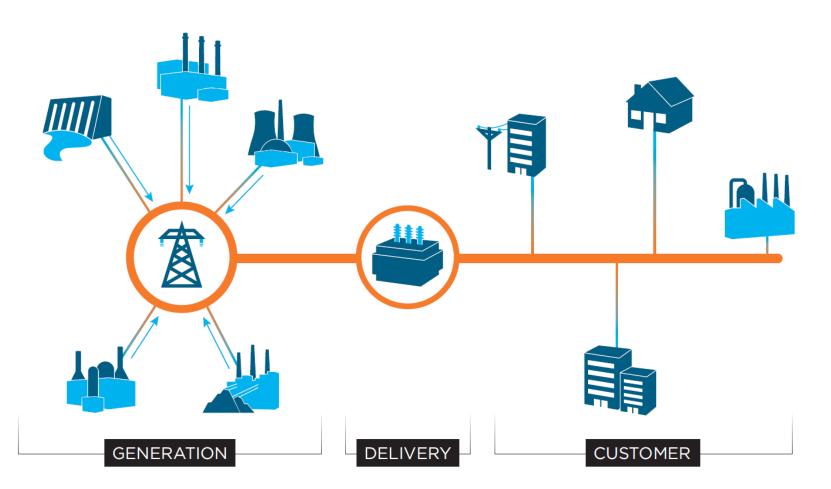
cleaner energy

Your choice of free:



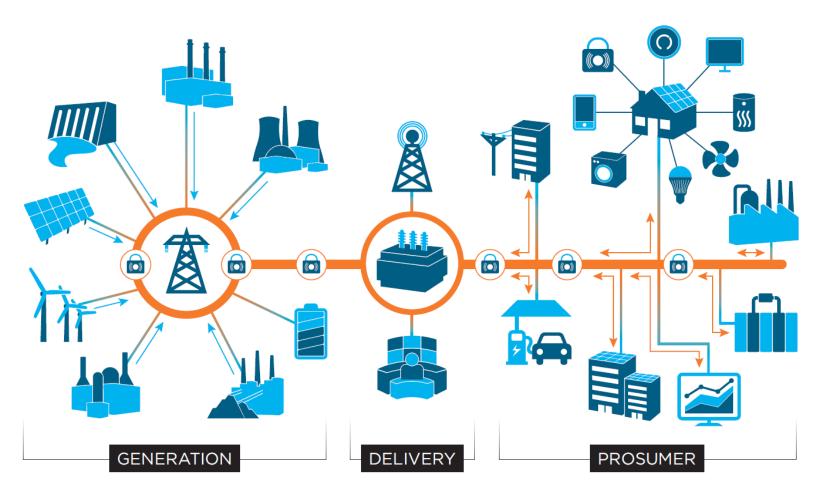
Our Electric Grid Used to be THIS...





Now, Our Grid is More Like THIS...

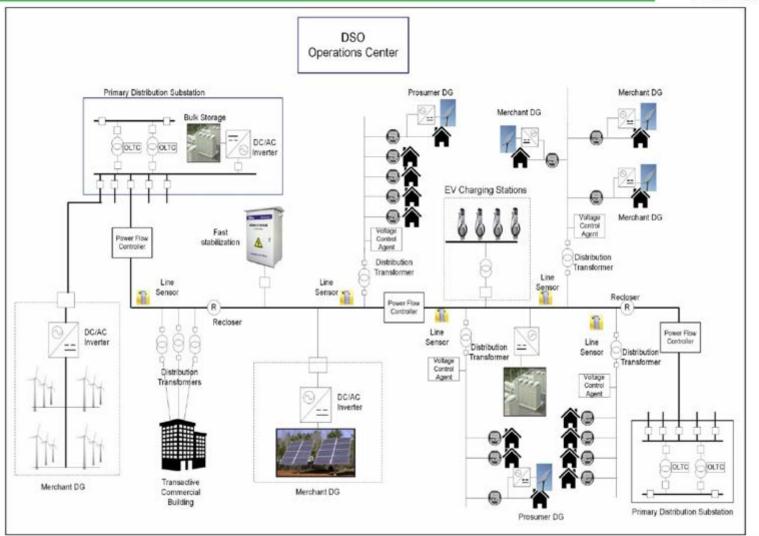




And very soon, it will be THIS!!!



A Tandorona Energy' Cooperative 魾



So What's a Utility to Do?



Respect the Past

- Maintain Poles and Wires
- Ensure Reliable Service
- Procure Necessary Resources
- Answer Customer Needs

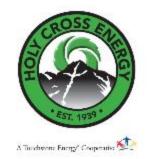
Embrace the Future

- Flexible Clean Power Supply
- Grid Visibility and Control
- Sustainable Rate Design
- Know Our Customers Better
- Deliver New Products/Services

"Give our members what they want ...

before someone else does!"





Holy Cross Energy provides <u>safe</u>, <u>reliable</u>, <u>affordable</u> and <u>sustainable</u> energy and services that improve the quality of life for our members and their communities.

Find out more at www.holycross.com

